



SUBJECT	PRESENTER
Welcome	Mike Wylie
Overview and highlights	Louwtjie Nel
Operational review	
Roads and earthworks	Richard Smith
Building and civil engineering	Paul Foley
Australia	Paul Foley
Financial review	Charles Henwood
Order book and project pipeline	Louwtjie Nel
Outlook	Louwtjie Nel



OVERVIEW AND HIGHLIGHTS

Louwtjie Nel

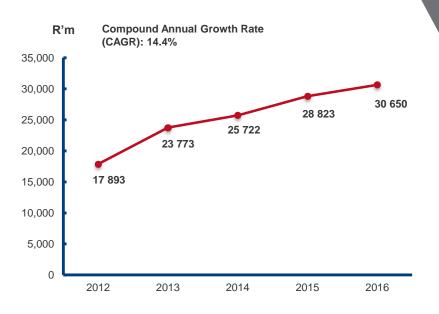
## THE YEAR IN PERSPECTIVE

#### Strong overall result delivered

- Good performance from local and African building divisions as high activity levels sustained
- Lower revenue from Civil engineering division in a challenging environment
- Robust performance from Roads and earthworks division amid subdued mining and infrastructure sectors
- Normalised profitability from Australia
- No material under-performing contracts across the group in FY16
- Projects team successfully completes gas-fired power station in Mozambique
- Reinforced Mesh Solutions (RMS) performing satisfactorily
- 3Q Mahuma Concrete and Capital Star Steel disposed of in current year

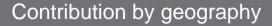


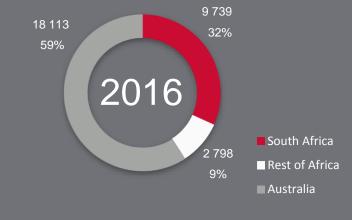
# **REVENUE** continuing operations

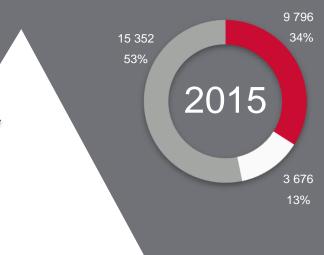




- 18% growth in Australia
- Revenue maintained in South Africa
- 24% decline in the rest of Africa





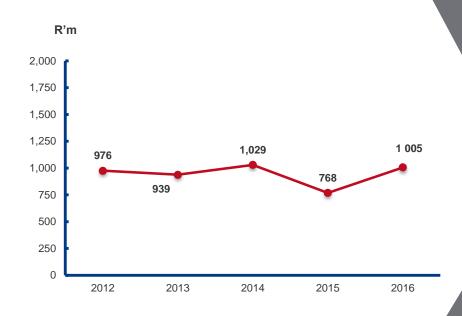


WBH

6% GROWTH

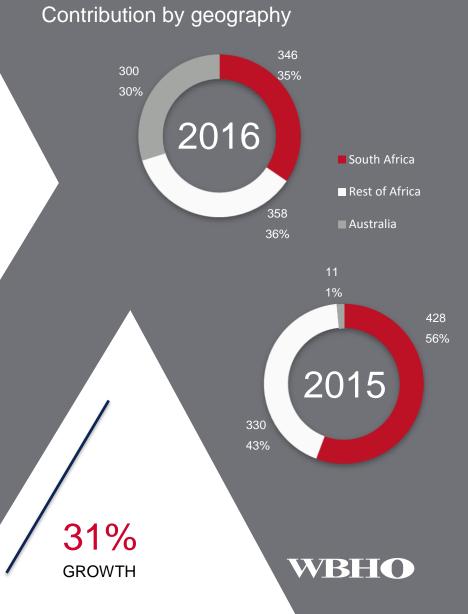
## **OPERATING PROFIT**

## continuing operations



#### Overall margin of 3,3% (2015:2,7%)

- 3,6% margin in South Africa (2015: 4,4%)
- 12,8% margin from the rest of Africa (2015: 9,0%)
- 1,7% margin from Australia (2015: 0,1%)



# SAFETY, ENVIRONMENTAL AND EMPOWERMENT



Number of lost-time injuries per million man

#### **SAFETY**

- Increase in LTIFR from FY15 due to increase in Australia
- One work-related fatality in FY16
- Focus remains on leading indicators

#### **ENVIRONMENTAL**

· No reportable environmental incidents

#### **EMPOWERMENT**

- New Construction sector codes soon to be gazetted
- Progress made against employment equity targets



## **INDUSTRY MATTERS**

#### **COMPETITION COMMISSION**

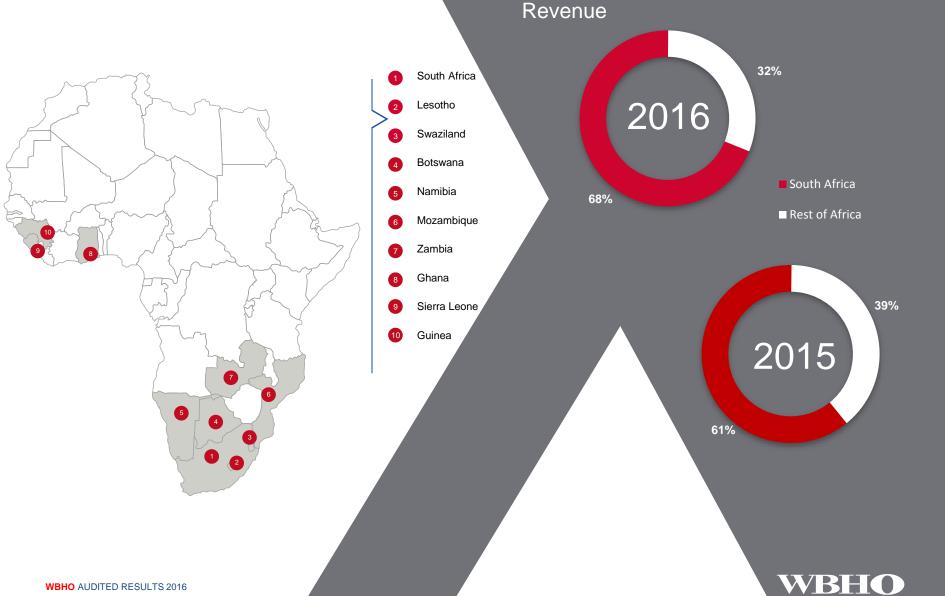
- 'World Cup Stadia' meeting and contractual terms of N17 road tender referred to the Competition Tribunal
- WBHO continues to defend civil claim from the Cape Town City Council
- WBHO named as co-defendant with other listed construction companies in 4 civil claims received from SANRAL
- No provisions have been made as we believe these matters will be successfully defended





#### 10

## **FOOTPRINT**



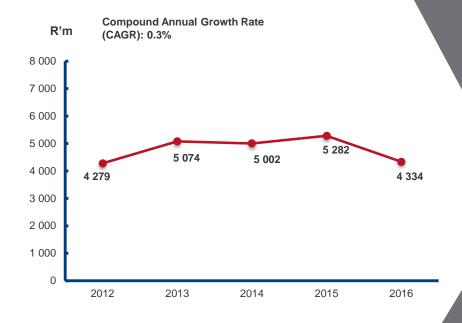
## YEAR IN PERSPECTIVE

#### Robust performance in a challenging market

- Overall weighting toward roadwork continues to increase
- Margin pressure due to competitive nature of road market
- Decline in local mining projects offset by increased mining related projects in Mozambique and Botswana
- Mining activity in West Africa sustained through FY16
- Lower revenues from energy and pipeline sectors



## **REVENUE**

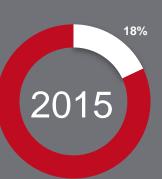


## Revenue contribution to group



## Revenue -18%

- 17% decline in South Africa
- 22% decline from the rest of Africa

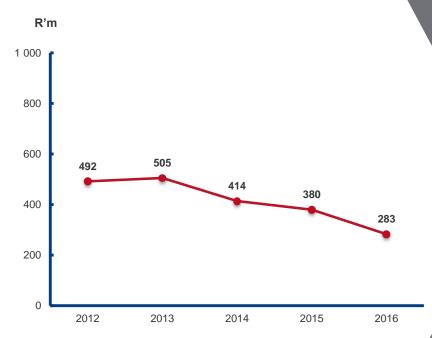


18%

**DECLINE** 

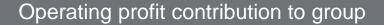


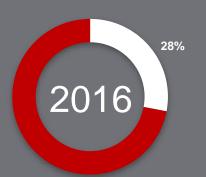
## **OPERATING PROFIT**

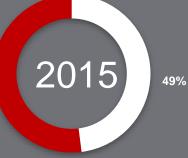


## Operating profit - 26%

- Margin of 6,5% (2015: 7,2%) up from
  6,2% at 31 December 2015
- Lower earnings due to reduced activity and impact of increased roadwork on margins







6,5%

**MARGIN** 

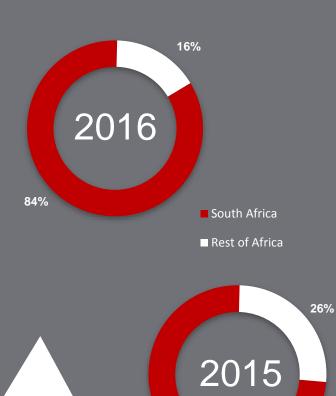


## **ORDER BOOK**

ROADS AND EARTHWORKS (R'm)	% growth	June 2016	June 2015
South Africa	(9)	2 554	2 794
Africa	(51)	487	995
Total	(20)	3 041	3 789

#### Order book — 20%

- 61% of FY16 revenue secured for FY17
- Robust order books for RSA Roads and Roadspan divisions
- Signs of recovery in mining sector
- Advanced stage of negotiations on various projects will bolster order book when secured

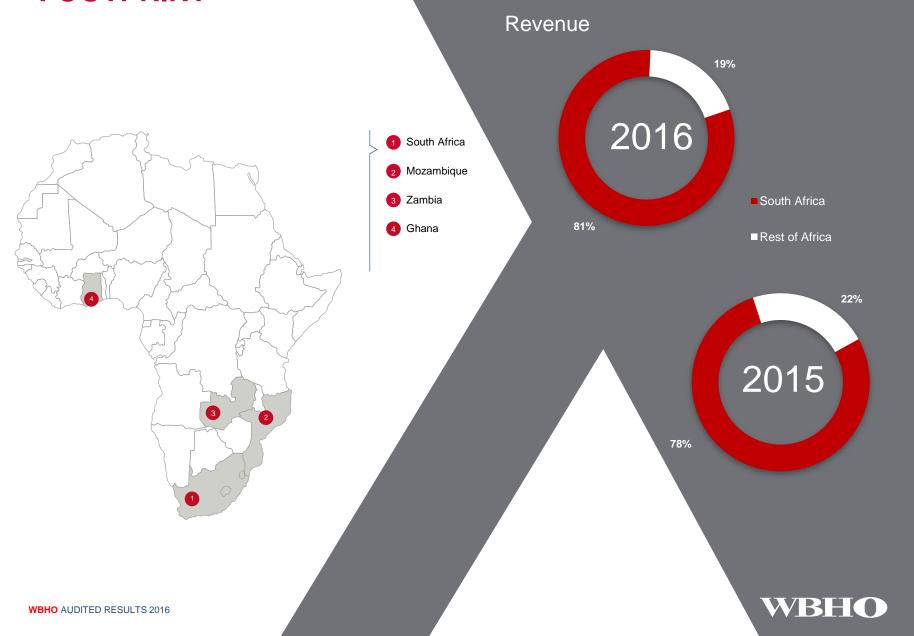


74%





## **FOOTPRINT**



## YEAR IN PERSPECTIVE

#### **BUILDING**

#### Local Building division delivers excellent results

- Substantial growth of 37% in Gauteng
- Upswing in activity from commercial office sector
- Improved revenue from Western Cape due to large volume of work at the V&A Waterfront
- Solid performance from KwaZulu-Natal (KZN) with two major shopping centres under construction
- Healthcare and residential markets continue to offer opportunities
- Majority of projects continue to be negotiated

#### Africa Building division continues to perform well

- Activity levels sustained following 31% growth in Ghana in FY15
- Retail sector remains main source of revenue
- Ability to deliver large-scale, high quality projects in Africa



## YEAR IN PERSPECTIVE

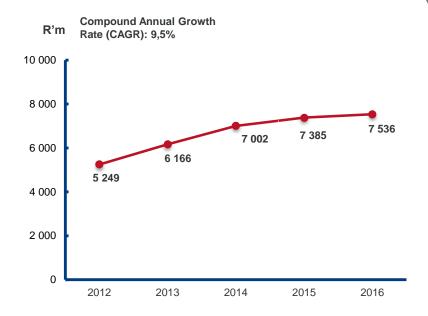
#### **CIVIL ENGINEERING**

Industry conditions considered to be at lowest levels in many years

- Revenue down 40%, however respectable margins achieved on work executed
- Tender margins under pressure due to lack of available projects
- Further right-sizing of division was necessary in FY16
- Ongoing presence in Zambia consists of industrial and mining projects



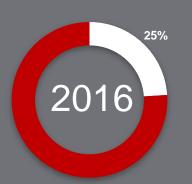
## **REVENUE**

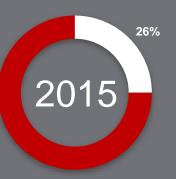




- 7% growth in South Africa
- 23% decline in the rest of Africa

## Revenue contribution to group

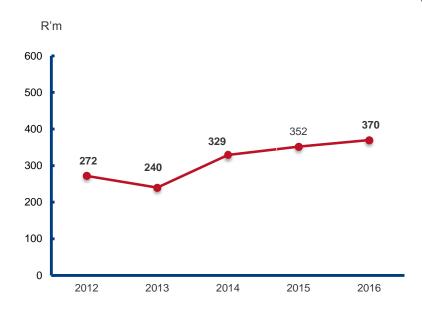




**2%** GROWTH

**WBHO** 

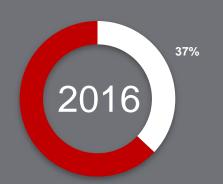
## **OPERATING PROFIT**

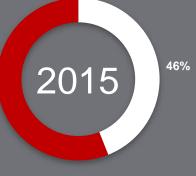


## Operating profit **1** 5%

- Overall margin of 4,9% (2015: 4,8%)
- Three-year upward trend in earnings despite lower earnings from civil engineering
- Ability to deliver projects on time and within budget

## Operating profit contribution to group





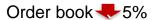
4,9%

MARGIN

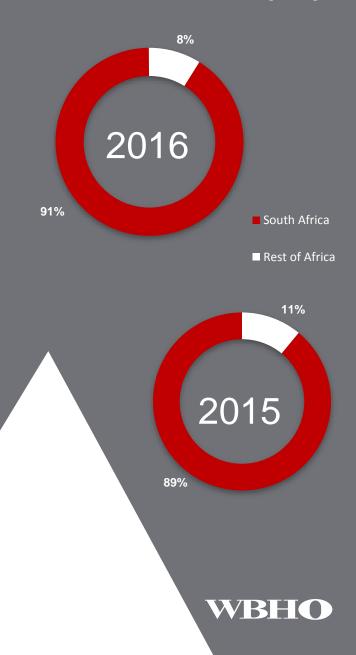


## **ORDER BOOK**

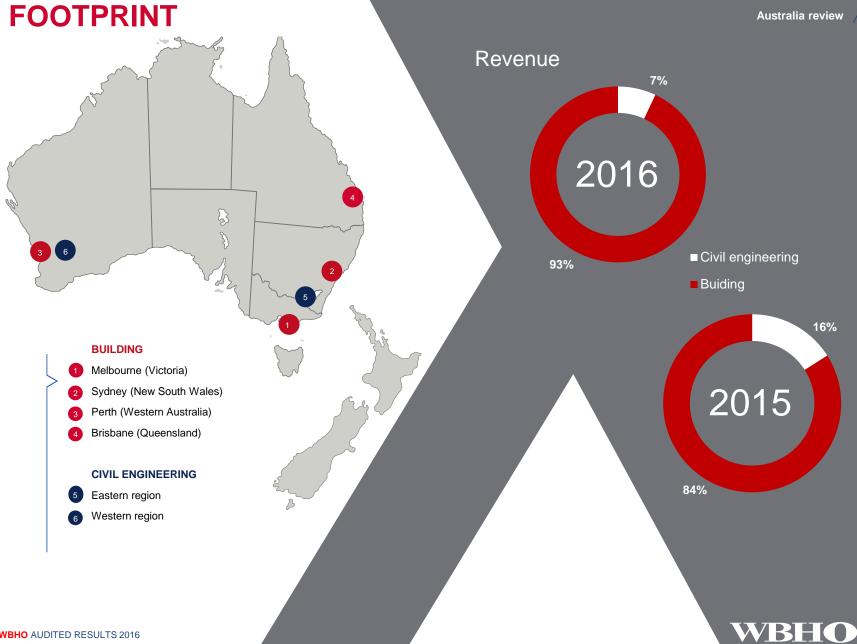
BUILDING AND CIVIL ENGINEERING (R'm)	% growth	At June 2016	At June 2015
South Africa	(3)	7 977	8 211
Africa	(24)	706	925
Total	(5)	8 683	9 136



- 80% of FY16 revenue secured for FY17
- · Building order book remains strong
- Positive signs emerging from civil engineering sector
- Preferred contractor for crude oil terminal facility in Saldanha







## YEAR IN PERSPECTIVE

#### **BUILDING**

#### Solid performance and further growth

- Additional growth in Melbourne, Victoria where residential towers and retail continue to underpin performance
- Entry into Queensland market firmly established in three years
- Gaining traction in Sydney, New South Wales, mostly residential apartments
- Western Australia remained quiet
- Monaco Hickey successfully entered sub \$50m residential and commercial sectors

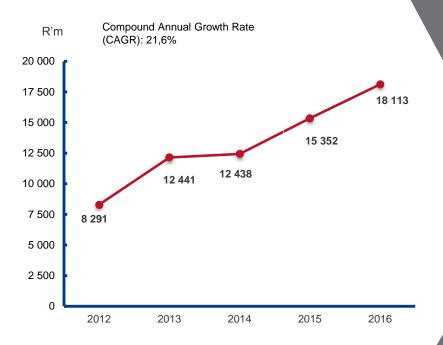
#### **CIVIL ENGINEERING**

#### Repositioning of WBHO Infrastructure on-track

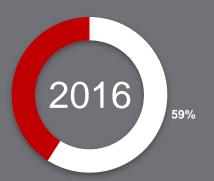
- Diversification in Western Region gaining traction
- Projects secured in roads and telecommunication sectors
- Resources sector still offering opportunities as various maintenance contracts renewed
- Two road projects secured in Eastern Region



## **REVENUE**

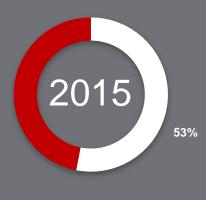


## Revenue contribution to group



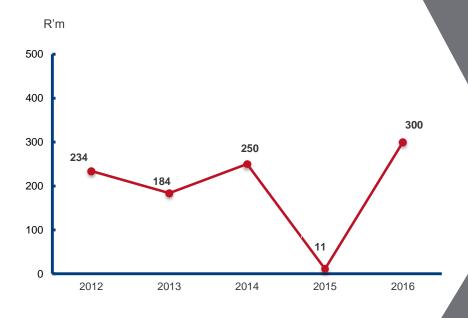
#### Revenue 18%

- 8% organic AU\$ growth
- 18% growth in Building division
- 30% decline in Civil engineering due to restructuring

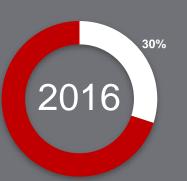


**GROWTH** 

## **OPERATING PROFIT**



## Operating profit contribution to group



### Normalised earnings in FY16

- Building divisions achieved acceptable margins
- Western Region delivered solid profitability



1,7%

MARGIN

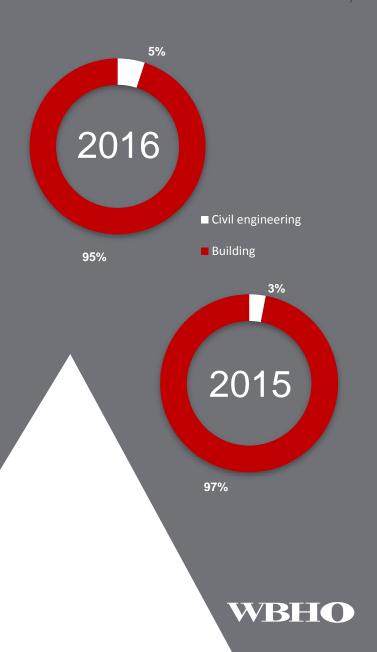


## **ORDER BOOK**

AUSTRALIA (R'm)	% growth	At June 2016	At June 2015
Building	24	29 302	23 697
Civil engineering	106	1 674	810
Total	26	30 976	24 507

#### Order book 26%

- 110% of FY16 revenue secured for FY17
- Good growth in WA, QLD and NSW building order books
- Further AU\$107m civil work secured after
  30 June 2016





## FINANCIAL PERFORMANCE

KEY FINANCIAL NUMBERS AND RATIOS	Target/ Growth (%)	FY16	FY15
Revenue growth (%)	>10	6,3	14,8
Operating profit margin (%)	3 – 4,5	3,3	2,7
Return on capital employed (%)	>20	22,9	18,0
Cash on hand (R'm)	44	5 752	3 995
Earnings per share – continuing operations (cents)	57,2	1 396	888
Earnings per share (cents)	29,1	1 322	1 024
Headline earnings per share – continuing operations (cents)	23,8	1 343	1 085
Headline earnings per share (cents)	10,6	1 294	1 170
Ordinary dividend per share (cents)	22	448	368



## FINANCIAL PERFORMANCE

CONTINUING OPERATIONS (R'm)	% change	FY16	Restated <b>FY15</b>
Revenue	6,3	30 650	28 823
Operating profit before non-trading items	30,7	1 005	768
Impairment of goodwill		_	(116)
Impairment of property, plant and equipment		_	(54)
Profit on disposal of property		29	15
Share-based payment expense		(42)	(36)
Share of profits from associates		46	46
Net finance income		203	116
Profit before tax	67,7	1 240	739
Effective tax rate (%)		32	33

- Revenue growth in Australia offsets lower revenue from African businesses
- Operating profit impacted by:
  - Normalised profitability in Australian
  - declining margins in Roads and earthworks division
- Two properties sold in Australia resulting in R29m profit
- Increase in net finance income due to 44% increase in cash balances



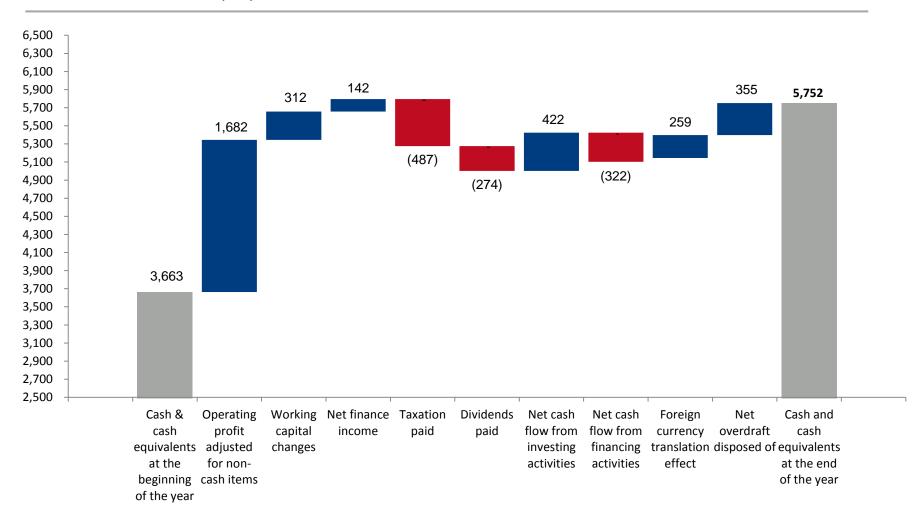
## FINANCIAL PERFORMANCE

DISCONTINUED OPERATIONS (R'm)	FY16	Restated FY15
Operating (loss)/profit before non-trading items	(12)	122
Impairment of investments and loans	(3)	_
(Loss)/profit on disposal of operations/associate	(72)	25
Onerous contracts	(14)	_
Profit on disposal of property, plant and equipment	2	_
Net finance costs	(14)	(21)
Taxation	(9)	(17)
(Loss)/profit from discontinued operations	(122)	109
Non-controlling interests	(82)	34
Attributable to the equity shareholders of Wilson Bayly Holmes-Ovcon Limited	(40)	75

- Disposal of non-core businesses complete
- Loss on disposal of operations relates to sale of CSS and 3Q



#### CASH FLOW ANALYSIS (R'm)



<sup>\*</sup> Includes discontinued operations



PROPERTY, PLANT AND EQUIPMENT (R'm)	FY16	FY15
Property, plant and equipment	1 710	1 984
Depreciation	258	296
Impairments	_	54

CAPITAL EXPENDITURE (R'm)	Approved FY17	Actual FY16	Actual FY15
Replacement	259	88	270
Expansion	46	39	57
Total	305	127	327

- Capital expenditure down 61% from R327m to R127m
- 13% decrease in depreciation
- Reflects impact of difficult conditions in infrastructure markets



INVESTMENTS (R'm)	FY16	FY15
Investments	202	148
Investments in associates	347	204

- Further AU\$2,5m investment into Caulfield property development in Australia
- 1st phase has been completed and cash inflows are expected in FY17
- R70m equity investment in Gigawatt Power and Dipalopalo in FY16

LOANS (R'm)	FY16	FY15
Long-term receivables	472	685
Less: Current portion	(376)	(566)
	96	119

- Repayment of R500m of mezzanine financing during the year
- Balance represents restricted consideration in respect of sale of 3Q and project investments to facilitate future opportunities



TAX (R'm)	FY16	Restated <b>FY15</b>
Net deferred tax asset	534	415
Net current tax asset	243	259

#### Deferred tax balances consist of:

- Tax losses of R89m in Australia and R58m in Africa
- R388m in respect of timing differences

#### Current tax asset consists of:

- Taxation refundable amounting to R204m
- Tax liability of R51m
- Foreign tax credits due of R91m

NCI ACQUISITIONS (R'm)	Description	% acquired	Purchase price
WBHO Australia	Purchase	0,8	5,9
Probuild	Share buy-back	2,1	30,7
Renniks	Purchase	12,5	6,0

- Transactions in terms of Probuild shareholders' agreement and Probuild/Contexx merger in 2013
- Investment in Probuild now 83,02%





ORDER BOOK AND PROJECT PIPELINE

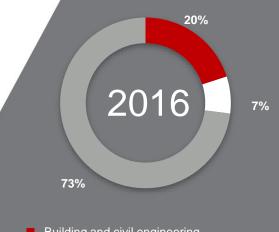
Louwtjie Nel

## **CONSOLIDATED ORDER BOOK**

SEGMENT (R'm)	At June 2015	At June 2016	2017	Beyond 2018
Building and civil engineering	9 136	8 683	6 399	2 284
Roads and earthworks	3 789	3 041	2 713	328
Australia	24 507	30 976	19 835	11 141
Total	37 432	42 700	28 947	13 753

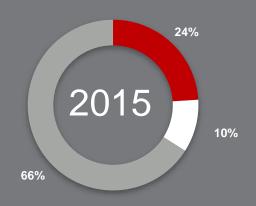


- 93% of FY16 revenue secured for FY17
- Roads and earthworks \$\rightarrow\$ 21%
- Building and civil engineering 5%
- Australia 126%





- Roads and earthworks
- Australia

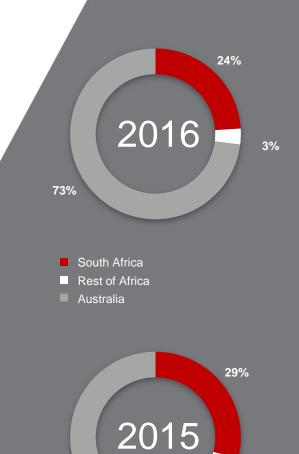




# CONSOLIDATED ORDER BOOK

GEOGRAPHIC (R'm)	At June 2015	At June 2016	2017	Beyond 2018
South Africa	11 005	10 532	8 176	2 356
Rest of Africa	1 920	1 192	936	256
Australia	24 507	30 976	19 835	11 141
Total	37 432	42 700	28 947	13 753

 African order book comprises 27% of total order book down from 34%



66%

5%

## **PROJECT PIPELINE**

	R'm
SOUTH AFRICA	
BUILDING	
Private	28 600
Public	13 100
CIVIL ENGINEERING	
Private	3 950
Public	4 100
ROADS AND EARTHWORKS	
Private	18 300
Public	10 000
	78 050
AFRICA	
Building and civil engineering	9 950
Roads and earthworks	13 900
	23 850
TOTAL	101 900



## **PROJECT PIPELINE**

	R'm
AUSTRALIA	
Building	116 950
Civil engineering	9 200
TOTAL	126 150

	R'm
SUMMARY	
Building and civil engineering	77 050
Roads and earthworks	42 200
Australia	126 150
TOTAL	245 400



## OUTLOOK

#### **SOUTH AFRICA**

Building order book remains healthy

- Private sector continues to deliver majority of projects
- Short-term outlook remains positive
- Impact of low growth economy on this sector a concern over the longer-term

Roads and earthworks and civil engineering markets still under pressure

- Low order book levels at 30 June 2016
- A number of large projects in the final stages of negotiation
- Large-scale infrastructure projects beginning to materialise



## OUTLOOK

#### **AFRICA**

Building opportunities still available

- First commercial office project in Ghana secured
- Good relationships built with partners seeking African expansion
- Exploring opportunities in other African countries

Limited large-scale mining opportunities in Africa

Continue with smaller works to retain footprint and relationships

Renewable energy projects presenting opportunities for Projects division



## OUTLOOK

#### **AUSTRALIA**

Building order book remains at record levels

- Positive outlook over next 24 months
- Australian economy supported by strong Asian investment
- · High profile project secured to develop Queen Elizabeth Quay in Perth
- Strong order book growth in other states decreasing reliance on Victorian market

Further embed repositioning of civil engineering businesses

- New strategy targeting public infrastructure projects in metropolitan cities
- Opportunities in rail, road, water and energy sectors



## **DISCLAIMER**

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No assurance can be given that future-looking statements will prove to be correct. Furthermore, no obligation is undertaken by the group to update or revise any forward-looking statements contained within this presentation and investors are cautioned not to place any reliance thereon.

